

ANNUAL REPORT | 2025



TABLE OF CONTENTS

Letter of President	2
Message from General Secretary	3
Highlights of 2025	5
STATISTICS ON DISPUTE RESOLUTION ACTIVITIES IN 2025	8
Dispute Resolution through Arbitration	9
Dispute Resolution through Mediation	12
DOMESTIC AND INTERNATIONAL COOPERATION	14
Domestic Cooperation Activities	15
International Cooperation Activities	17
ACTIVITIES FOR BUSINESS & ADR COMMUNITIES	19
Key Events	20
Training Activities	26
Publications	27

LETTER OF PRESIDENT



PROF. DR. LE HONG HANH

President
Vietnam International Arbitration Centre (VIAC)

Dear our Colleagues, Partners, and Friends,

2025 was another year of change and uncertainty for the global economy. Geopolitical tensions, inflationary pressures, shifting supply chains, and changing trade and investment patterns have all made cross-border commerce harder to predict. At the same time, digital transformation and the green transition have moved from trends to realities - reshaping how economies function, how enterprises run, and how businesses connect global market. For Vietnam - an economy that is both open and increasingly integrated - these shifts have made building resilience and adaptation more important than ever, while also creating new opportunities to improve the investment climate and sustain growth.

The pressures have pushed businesses to adapt faster, manage transactions more effectively, and take legal risks more seriously. Within this landscape, choosing the right dispute resolution mechanism has become a genuine part of how companies are run - not an afterthought. More broadly, arbitration and ADR institutions are no longer seen simply as places to resolve disputes after they arise. They are now recognised as part of a healthy legal environment. For its part, VIAC sees its role not only as a trusted forum for resolving dispute, but as an institution that contributes to legal certainty, investor confidence, and a better business environment in Vietnam and in the region.

Looking ahead to 2026, VIAC will continue to place priority on strengthening its internal governance framework, refining arbitral procedures, and advancing digital transformation through the VIAC.eCase system. Simultaneously, VIAC will further grow its domestic and international partnerships, exchange knowledge with peers, promote international best practices in the field, and invest more to long-term initiatives that helps Vietnam's arbitration and ADR ecosystem. These priorities reflect where we stand - as Vietnam's leading arbitral institution - and where we want to go: to be a distinctive & well-regarded dispute resolution institution across the region.

As we mark VIAC's 33rd anniversary, I want to express my genuine appreciation to those who have been part of this journey - our Arbitrators, Mediators, domestic and international partners, and above all our staff, whose dedication and hard work have made all our achievements possible. With more than three decades behind us, VIAC steps into the next chapter with confidence and a clear sense of purpose. We will keep working to make dispute resolution fair, efficient, transparent, and effective and to be a reliable partner for the business community as we move forward that is more connected and with full of possibility.

Respectfully

MESSAGE FROM SECRETARY GENERAL



MR. VU ANH DUONG

Permanent Vice President cum Secretary General
Vietnam International Arbitration Centre (VIAC)

Dear all,

As VIAC marks its 32nd year of operation in 2025, I find myself reflecting on how profoundly the landscape of international arbitration has transformed – and how much VIAC itself has grown alongside it. We look back on 2025 as a year of bold decisions and purposeful action, in which VIAC advanced on multiple fronts simultaneously, both in dispute resolution activities and its active contribution to Vietnam's legal reform agenda.

In 2025, **532 new cases** have been logged at VIAC for resolution – another year of strong performance reflecting the sustained and growing confidence that the Vietnamese and international business communities place in VIAC as their dispute resolution partner of choice. Disputes continued to arise across a broad spectrum of sectors – from sale of goods, construction and real estate, to finance, energy and emerging areas such as digital commerce and fintech – reflecting both the dynamism of Vietnam's economy and the expanding role that arbitration now plays in commercial life. Parties from 65 countries and territories brought their disputes to VIAC, affirming our position as an institution of genuine international reach.

The most significant institutional development of 2025 was the preparation and consultation process for the VIAC's Arbitration Rules version 2026. The VIAC Rules 2017, which came into force on 1 March 2017, have served us with distinction over nearly a decade, administering close to 2,000 arbitral proceedings. Yet with 32 years of operational experience, we understand clearly that procedural rules must evolve in step with practice – and that a modern arbitral institution must ensure its rules framework meets the growing sophistication of its users.

**The time is right
to set things in motion**

The drafting of the 2026 Rules was undertaken against the backdrop of what I would describe as the alignment of three favourable conditions: **The timing** – Vietnam is pursuing the institutional and legal reform in commercial and investment dispute resolution, aligned with international standards and accompanied by the broader eastward shift of international arbitration activity, **The context** – Vietnam's arbitration market has entered a stage of rapid and professional growth, with arbitration expressly recognised in landmark legislation and an enabling infrastructure now in place for electronic proceedings, **The community** – a dynamic community of legal practitioners engaged in arbitration has taken shape in Vietnam, capable of handling both domestic and international disputes to an increasingly high standard; and with the VIAC itself has accumulated close to a decade of additional case management experience since our last Rules revision.

Drawing on accumulated operational experience and extensive consultation with experts, arbitrators and practitioners, the draft Rules 2026 underwent multiple rounds of review, more than 300 hours of VIAC's working group sessions, deliberation and refinement. The new edition aims to comprehensively elevate the quality and efficiency of arbitral proceedings at VIAC.

2025 was also defined legally by a remarkable convergence of legislative and judicial reforms that together represent a substantial strengthening of Vietnam's arbitration framework.

(i) **The 2024 Land Law** took a significant step in affirming broad arbitrability by formally recognising that commercial disputes related to land may be resolved by Vietnamese courts or by Vietnamese arbitration in accordance with the Law on Commercial Arbitration. This clarification - long awaited by the business and legal community - removes a persistent source of uncertainty and reflects a deliberate policy choice to channel this important category of land-related commercial disputes exclusively toward Vietnamese forums.

(ii) **The 2025 Construction Law** goes further still, embedding dispute resolution directly into the architecture of contract governance rather than treating it as an afterthought. Article 86 establishes a structured escalation framework - negotiation, ADR and international models, arbitration or court - and recognises internationally accepted mechanisms (such as DB, DAB and DAAB), in alignment with FIDIC-based contracting practice. Notably, the law appropriately channels disputes in PPP and public projects toward domestic arbitration as preference and requires approval for international mechanisms in those contexts, which is in line with approaches taken by other major economies in the region.

(iii) **The Resolution No. 81/2025/UBTVQH15** centralises the authority to supervise and handle requests to set aside domestic arbitral awards in only three designated provincial courts - Hanoi, Ho Chi Minh City and Da Nang. This is a structural reform of genuine significance: by concentrating supervisory jurisdiction in a small number of specialised courts with deep experience in commercial arbitration matters, the reform promotes consistency, predictability and professional quality in the judiciary's oversight of arbitration. It is, in short, pro-arbitration architecture at the court level - and a concrete signal of the Vietnamese State's commitment to building a reliable, internationally credible arbitration environment.

Taken together, these developments represent a coherent and accelerating policy direction: Vietnam is domestically focusing on improving the ecosystem for arbitration, aiming at becoming a preferred venue and seat of arbitration in the region. VIAC has contributed actively to this process and will continue to do so.

VIAC is currently at an inflection point

The world in 2025 has been marked by geopolitical volatility, trade disruption and rapid technological change. In this environment, the demand for neutral, efficient and enforceable dispute resolution has never been greater. VIAC, therefore, reaffirms its commitment to meeting that demand - through institutional excellence, procedural integrity and a sustained investment in the quality of our arbitrators, our processes and our people.

The forthcoming 2026 Rules - which will be officially announced in the Vietnam Arbitration & Mediation Week 2026 (from May 25th to 29th), the VIAC.eCase platform - our continuing effort in digital transformation, the legislative reforms now taking hold, and a maturing community of arbitration practitioners together mark the opening of a new chapter for VIAC. We are conscious that this is a moment for bold plans, decisive steps and determined actions.

I am grateful for the trust, support and intellectual engagement of our Arbitrators, Mediators, partners, users, the broader legal community and our staff who make VIAC's work possible.

With that confidence, we look forward to the journey ahead!

Respectfully

HIGHLIGHTS OF 2025

March 14th – April 4th, 2025

VIAC organized **Arbitration - Mediation Symposium 2025** (“AMS 2025”)



April 10th & 11th, 2025

VIAC and SCLVN co-organized **HCMC International Construction Arbitration Conference** (“HICAC 2025”)



May 22nd & 29th, 2025

VIAC holds two VIAC - Lawyers Workshops on **Consultation on Amendments to VIAC Rules of Arbitration regarding Constitution of Arbitral Tribunal & Guide to Online Case Management on VIAC eCase**



July – September 2025

The Vietnam Bank for Agriculture and Rural Development (Agribank), together with VIAC co-organized training series on **“Dispute Resolution Skills in the Banking and Finance Sector through Alternative Dispute Resolution and Civil Judgment Enforcement.”**



August 2025

VIAC together with ITPC co-organized the **Legal Management Series 2025** (“LMS 2025”)



August 29th, 2025

VIAC and VCCI co-organized the CEO Community Networking Roundtable themed **“The Private Economic Context: The Role of Executives and New Strategies in Corporate Legal Governance”**



HIGHLIGHTS OF 2025

September - October 2025

VIAC, in collaboration with specialized legal education and training institutions, organizes the **VIAC's Arbitration Series 2025 ("VAS 2025")**



March & September, 2025

VIART organized 04 Training course on **Skill for Resolving disputes through Arbitration** (Basic Course & Intermediate level 1 Course)



November 21st, 2025

VIAC and ITPC co-organized the **Investment Legal Support Forum 2025 ("ILS Forum")** discussing industrial zone infrastructure development investment



June & November, 2025

VMC organized 02 Training course on **Mediation, Negotiation, and Dispute Resolution through Mediation**



December 31st, 2025

In 2025, VIAC recorded **532 new cases**, marking the highest number of new disputes received in a single year since its establishment

December 10th, 2025

VIAC officially announces the **Requirements for Admission and Term of Arbitrators of the Vietnam International Arbitration Centre**



DISPUTE RESOLUTIONS IN 2025





Everything Everywhere All-at-once

VIAC Online Case Management Platform

VIAC eCase is designed to become an all-in-one integrated platform for electronic case filing and online dispute management, enhancing time and cost efficiency in arbitration proceedings while delivering a better user experience for arbitration service users.

VIAC eCase is developed and operated by the Vietnam International Arbitration Centre (VIAC), reflecting its strong commitment to adapting to Vietnam’s transition toward a digital economy by providing an appropriate dispute resolution mechanism to ensure the enforcement of electronic contracts—one of the core pillars of the digital economy.

VIAC eCase represents a further step by VIAC toward reducing its carbon footprint and promoting paperless arbitration practices.



Scan the QR code or visit www.viacecase.vn to experience the Platform

Key Features

Secure e-filing & document management

Documents are securely stored on the system, ensuring that data remains intact throughout the process and is easily accessible at any time.

Notifications & Reminders

Receive notifications on the Platform and via email to stay updated on key developments in disputes, including reminders of document submission deadlines, meetings and hearings, newly uploaded documents, and any changes to meeting and hearing schedules.

Case tracking

Track arbitration cases in real time by monitoring key events (such as meetings, hearings, and document submission deadlines), and receive immediate notifications whenever new procedural steps occur throughout the arbitration. All of this is integrated into the User’s calendar feature.

Multilingual support

The Platform interface can be easily switched between English and Vietnamese to meet the needs of parties and arbitrators in both domestic and international arbitration proceedings.

Why choose VIAC eCase?

Accessibility



Easily access the Platform from any time zone with just a basic internet connection and smart electronic devices.

Transparency



Ensure transparency by maintaining a clear and comprehensive record of all activities on the Platform.



Data security & Confidentiality

Log in to your account securely through two-factor authentication; all information and data on the Platform are protected in compliance with applicable domestic and international standards, including the EU’s General Data Protection Regulation (GDPR).



Time & Cost efficiency

Optimize overall time and costs through electronic filing and online case management, while minimizing travel, accommodation, and other expenses associated with in-person meetings and hearings.



PART ONE

**Statistics
on Dispute
Resolution
Activities**

Dispute Resolution Statistics

1 DISPUTE RESOLUTION THROUGH ARBITRATION

1.1. Number of cases (1993 – 2025)

In 2025, VIAC has handled **532 cases**, making a 11.2% increase compared to 2024. The disputes recorded span a wide range in terms of sectors, nature, and complexity of the issues involved. This year marks the highest number of newly accepted cases at VIAC since its establishment. Accordingly, based on dispute resolution statistics from 1993 through the end of 2025, VIAC has handled a total of 3,923 cases.

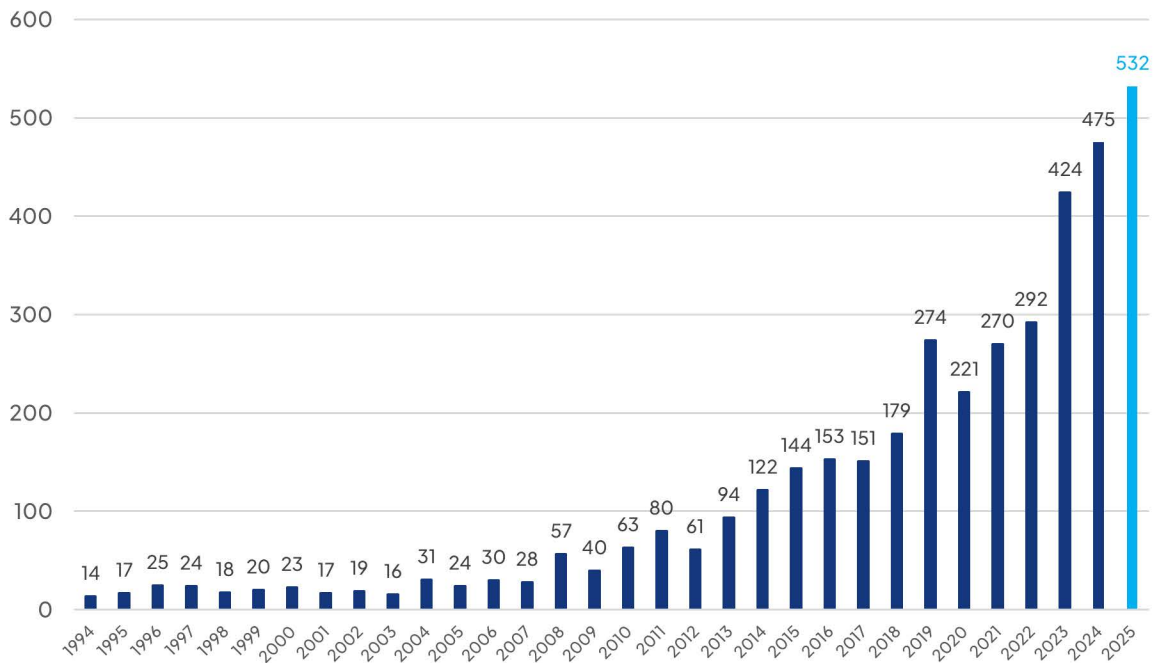


Figure 1.1. Total number of cases handled at VIAC (1993 – 2025)

1.2. Properties of Disputing Parties in 2025

In 2025, domestic disputes accounted for **274 cases**, representing 51,5% of the total number of cases handled by VIAC.

The number of disputes involving foreign investment (FDI) and/or disputes with foreign element were **258 cases**, accounting for 48,5% of the total number of cases in 2025.

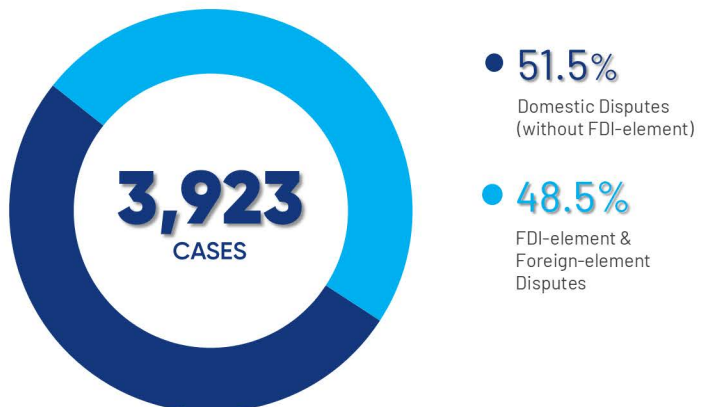


Figure 1.2. Properties of Disputing Parties in 2025

Dispute Resolution Statistics

1 DISPUTE RESOLUTION THROUGH ARBITRATION

1.3. Nationalities of Disputing Parties at VIAC

Statistics on the nationalities of disputing parties by the end of 2025 record that businesses from 68 countries and territories have participated in dispute resolution at VIAC. Of these, the majority of parties come from Asia (71%), followed by Europe (16%) and the Americas (9%).

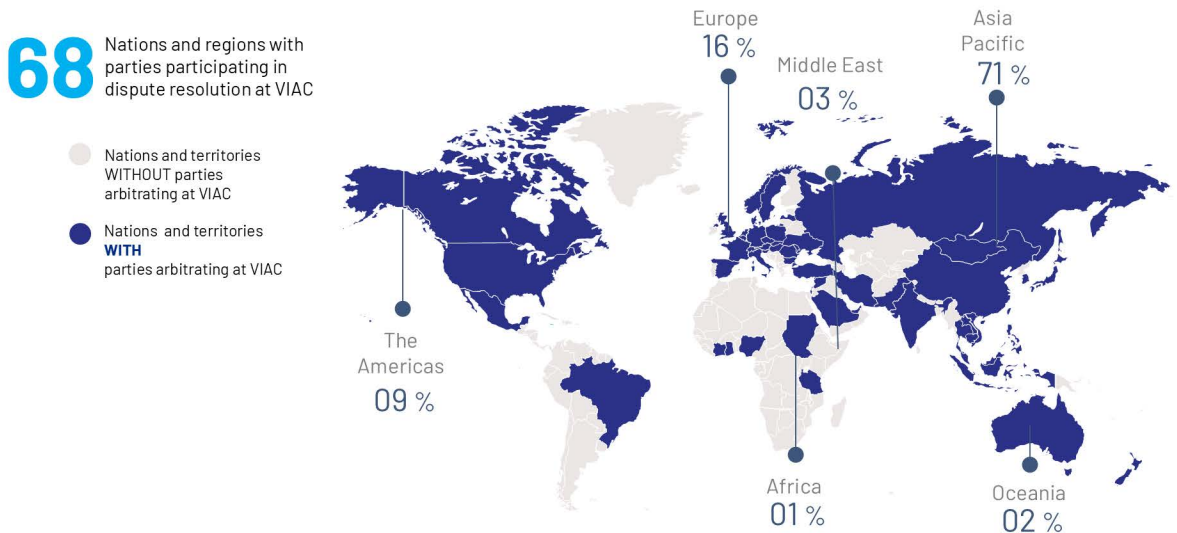


Figure 1.3.1. Map of foreign nationalities of disputing parties at VIAC (1993 – 2025)

Top 10 FOREIGN Nationalities of Disputing Parties in 2025

In 2025, disputing parties from **Singapore, China*** (including Hong Kong, Macau & Taiwan), **the United Kingdom** constituted the leading group in cases involving foreign parties at VIAC.

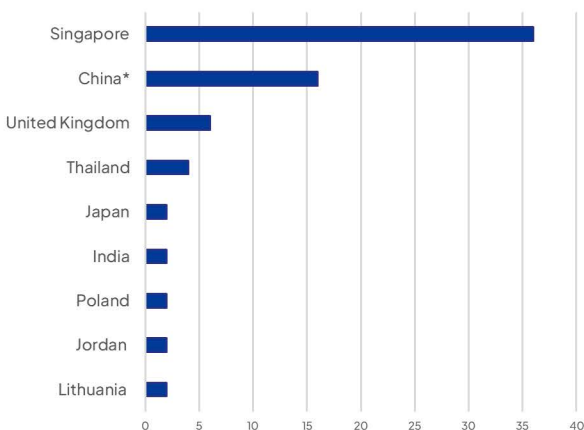


Figure 1.3.2. TOP 10 Foreign Nationalities of Disputing Parties at VIAC in 2025

Top 05 Provinces/Cities with parties involved in disputes at VIAC in 2025

For Vietnamese disputing parties, in 2025, statistics show that the two provinces/cities with the highest number of parties participating in dispute resolution at VIAC were Ho Chi Minh City and Hanoi. The top five provinces/cities with the highest number of disputing parties also included Dong Nai, Bac Ninh, and Lam Dong.

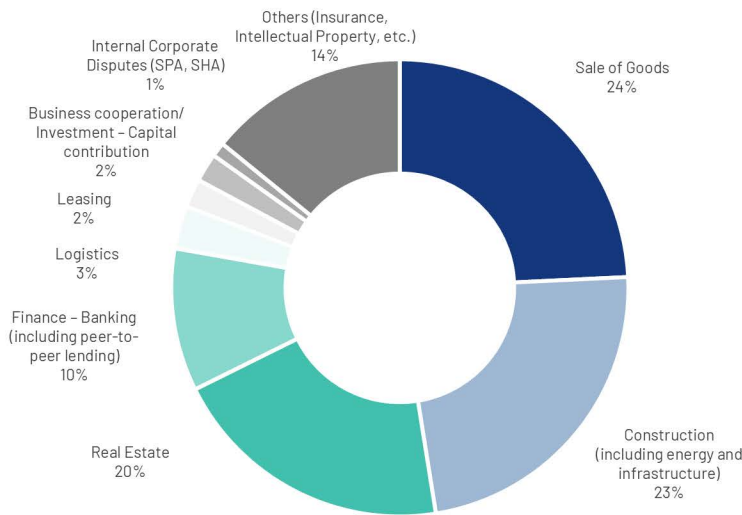


Dispute Resolution Statistics

1 DISPUTE RESOLUTION THROUGH ARBITRATION

1.4. Types of Disputes in 2025

In 2025, VIAC handled disputes across a wide range of sectors. Statistics indicate that disputes in the **sale of goods accounted for the largest proportion, at 24%** of the total number of cases. The second and third most prevalent sectors were construction (23%) and real estate business (20%), respectively. Additionally, VIAC continued to record disputes in various other fields, including finance - banking, logistics, leasing, business cooperation, internal corporate disputes (SPA, SHA), insurance, IP etc.



Types of Disputes		
1	Sale of Goods	24%
2	Construction (including energy and infrastructure)	23%
3	Real Estate	20%
4	Finance - Banking (including peer-to-peer lending)	10%
5	Logistics	3%
6	Leasing	2%
7	Business cooperation/Investment - Capital contribution	2%
8	Internal Corporate Disputes (SPA, SHA)	1%
9	Others (Insurance, Intellectual Property, etc.)	14%

Figure 1.4. Type of disputes at VIAC in 2025

1.5. Other Statistics



Dispute Resolution Statistics

2 DISPUTE RESOLUTION THROUGH MEDIATION AT VMC

2.1. Number of Cases Received (and Properties of Disputing Parties)

In 2018 - 2025, VMC received a total of 42 cases. For disputes that were successfully settled through mediation, 100% of the parties voluntarily complied with the settlement agreement. Several other ongoing cases have also shown positive indications regarding their outcomes.

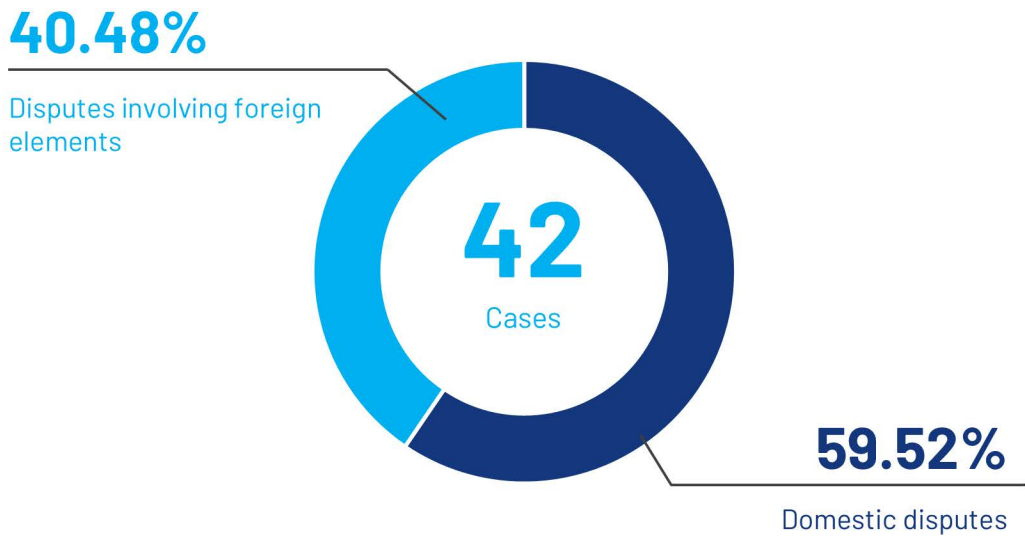


Figure 2.1: Properties of Disputing Parties in Mediation Cases at VMC (2018-2025)

2.2. Nationalities of Disputing Parties

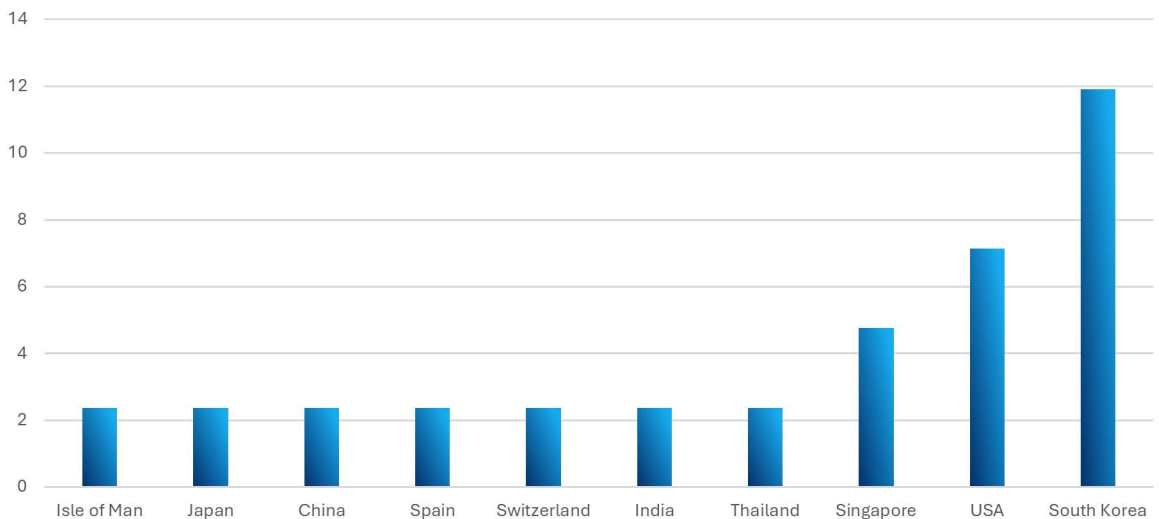


Figure 2.2: Nationalities of Disputing Parties in Mediation Cases at VMC (2018 - 2025)

Dispute Resolution Statistics

2 DISPUTE RESOLUTION THROUGH MEDIATION AT VMC

2.3. Sectors of disputes

Statistics on dispute resolution through mediation at VMC from 2018 to 2025 record disputes that are both complex and diverse in terms of sectors. **Disputes arising from the sale of goods account for the largest share, representing 33.33%** of the total number of cases, followed by construction at 30.95%. In addition, VMC has also recorded disputes in other areas, including services, real estate, and business cooperation activities.

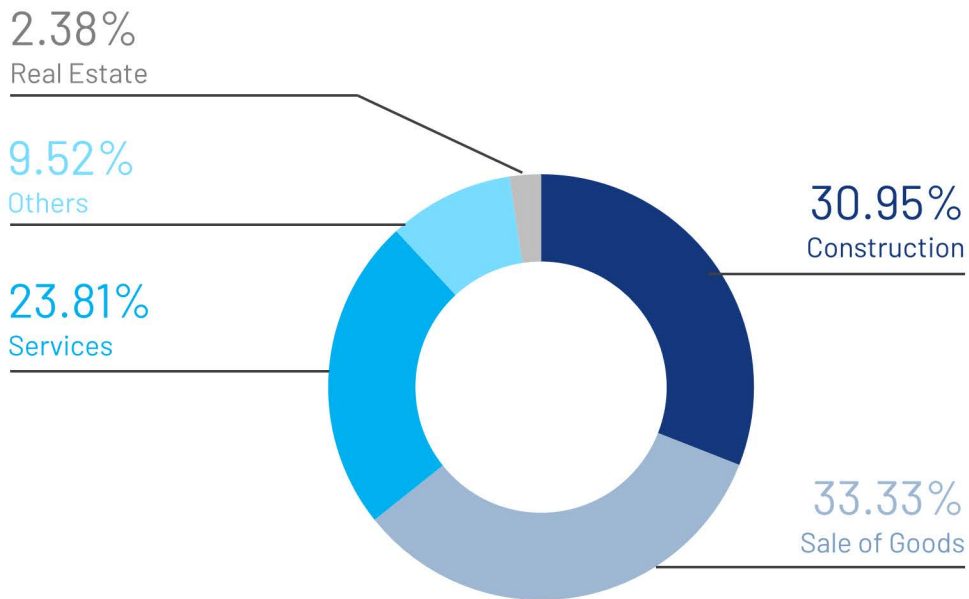
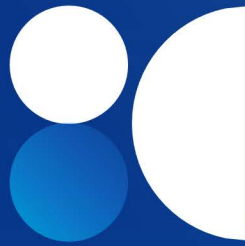


Figure 2.3: Dispute Areas in Mediation Cases at VMC (2018 - 2025)

2.4. Other statistics





PART TWO

Domestic and International Cooperation

Domestic and International Cooperation Activities

1 DOMESTIC COOPERATION ACTIVITIES

1.1. Connecting, exchanging and coordinating with central and local official authorities

In 2025, VIAC proactively and closely coordinated with central authorities (such as the Ministry of Justice, the Ministry of Foreign Affairs, and the Ministry of Industry and Trade), participating in and contributing to professional events to disseminate practical insights and enhance awareness of commercial arbitration; as well as organising dialogue activities and providing information to the business and investor community. In addition, VIAC strengthened its engagement and cooperation with People’s Committees of provinces and cities, establishing a foundation for collaboration with local state management authorities, thereby promoting access to and effective use of alternative dispute resolution (ADR) methods in investment and business activities.



1.2. Active collaboration with Trade Promotion Organizations and Business Associations

In 2025, engagement with industry associations and domestic business associations was further intensified. VIAC exchanged and cooperated with many associations to organize events targeting the broader business community as well as their member enterprises. VIAC also regularly invited associations’ representatives to speak and present at VIAC’s events, with the aim of building and strengthening cooperative relationships while enhancing the visibility and outreach of event content to relevant business audiences.



Domestic and International Cooperation Activities

1 DOMESTIC COOPERATION ACTIVITIES

1.3. Collaborating with local Bar Associations to organize professional training courses for lawyers on business and commercial law and ADR

VIAC enhanced engagement with lawyer community in a more proactive and specialized manner. In 2025, VIAC reached out to and worked with the Vietnam Bar Federation and 03 major local bar associations nationwide (post-merger) to discuss cooperation plans. Accordingly, VIAC coordinated to deliver professional training programs, while also receiving their support in disseminating information on VIAC’s lawyer-focused activities to their members.

Also in 2025, VIAC worked with the Vietnam Lawyers’ Association (VLA) and held direct discussions with VLA’s newly appointed President – Mr. Nguyen Khanh Ngoc, on orientations for cooperation, with a focus on promoting arbitration and ADR, as well as raising awareness among the legal community of the role of alternative dispute resolution mechanisms. In addition, VIAC continued its partnership with the Vietnam Business Lawyers Club (VBLC), aiming to strengthen professional connections, share practical experience, and disseminate in-depth content to the legal practice community.



1.4. Supporting training and research activities of educational institutions

In 2025, based on existing cooperation agreements, VIAC collaborated with law training institutions and key economics institutions to deliver a series of academic and professional activities on arbitration, mediation, and other ADR mechanisms.

VIAC also continued sharing practical experience in arbitration and mediation through the students’ visits at VIAC, while also regularly nominated experts to speak at institutional events, thereby strengthening academic connections and promoting ADR knowledge among law students. In addition, VIAC and VMC continued to cooperate with educational institutions to hold several moot court and mediation competitions in 2025.



Domestic and International Cooperation Activities

2 INTERNATIONAL COOPERATION ACTIVITIES

The year 2025 marked a particularly dynamic phase in international cooperation, characterized by a more focused implementation strategy and a notable expansion of activities compared to previous years. Activities were carried out proactively, enhancing VIAC's presence at international forums while also expanding its network of partners for long-term cooperation.



In 2025, VIAC continued to actively strengthen connections and expand its network by engaging and working with 11 international ADR organizations, aiming to diversify cooperation channels, increase opportunities for joint programs, and reinforce its position within the regional ADR ecosystem with a view toward global reach. **On October 23rd, 2025**, VIAC signed **03 Memorandum of Understanding (MoUs)** with foreign partners on the same day, focusing on key areas of cooperation such as sharing the common objective of promoting the development of arbitration and ADR, coordinating activities aligned with each party's functions, and exchanging professional expertise in arbitration and mediation. In addition to the signed memorandums, VIAC is also continuing discussions with several ADR organizations regarding draft cooperation agreements for execution in the coming period.

Hong Kong Arbitration Week 2025 - ADR in Asia Conference

Hong Kong (China) | October 22nd, 2025



Signing ceremony of the Memorandum of Understanding (MoU)

Hong Kong (China) | October 23rd, 2025



Signing ceremony of the MoU with the Hong Kong International Arbitration Centre (HKIAC)



Signing ceremony of the MoU with the eBRAM International Online Dispute Resolution Centre



Signing ceremony of the MoU with the Arbitration Court at the Bulgarian Chamber of Commerce and Industry (BCCI)

Domestic and International Cooperation Activities

2 INTERNATIONAL COOPERATION ACTIVITIES

In 2025, representatives of VIAC, along with VIAC arbitrators and VMC mediators, actively participated in, presented at, and contributed their expertise to numerous international forums, conferences, and events on arbitration, mediation, and ADR across the region and worldwide. These activities not only aim to strengthen connections and exchanges among international arbitration institutions, but also enhance VIAC's global presence, promote professional dialogue with international institutions and experts, and affirm Vietnam's increasingly active role in the regional and global dispute resolution community. Stimulneously, VIAC has regularly hosted and engaged with international delegations, including representatives from government agencies, professional legal organizations, bar associations, and international law firms, who visit to learn more about arbitration and mediation mechanisms at VIAC, as well as the development of ADR in Vietnam.

Seoul ADR Festival (SAF) 2025

South Korea | October 27th - 31st, 2025



Vietnam - Francophonie Economic Forum

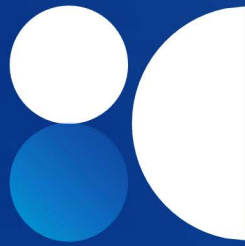
Vietnam | October 14th, 2025



Welcoming and holding working sessions with international delegations

Regularly





PART THREE

Activities for Business & ADR Communities

2025

Key Events

1 Meeting for Arbitrators and Mediators 2025

Hanoi & Ho Chi Minh City | February 22nd and March 1st, 2025

On February 22nd and March 1st, 2025, the Vietnam International Arbitration Centre (VIAC) organized the **2025 Meeting for Arbitrators and Mediators** in Hanoi and Ho Chi Minh City. The meeting brought together more than 100 arbitrators and mediators in Hanoi & Ho Chi Minh City. During the meetings, VIAC representatives provide the arbitrators and mediators with key statistics and highlights of the activities of VIAC, VMC and its affiliated units in 2024. Through this annual gathering, VIAC also listened to and received feedback and recommendations from arbitrators and mediators, and engaged in discussions on advantages, shortcomings, and solutions aimed at further improving the quality of its operations and services.



2 VIAC & Lawyers Workshops on Consultation on amending VIAC Arbitration Rules regarding Constitution of Arbitral Tribunal & Guide to Online Case Management on VIAC eCase

Hanoi & Ho Chi Minh City | May 22nd and May 29th, 2025

In 2025, with the orientation of revising and refining the VIAC Arbitration Rules and ensuring the effective operation of the VIAC eCase platform, VIAC organized the **VIAC – Lawyers Workshops on Consultation on amending VIAC Arbitration Rules regarding Constitution of Arbitral Tribunal & Guide to Online Case Management on VIAC eCase** on May 22nd, 2025 (in Ho Chi Minh City) and May 29th, 2025 (in Hanoi), respectively.

At the workshops, besides clarifying the proposed amendments to the rules and providing updates on the functions of the VIAC eCase platform, the representatives of VIAC absorbed and directly discussed participating lawyers on the issues and recommendations. The events were conducted with the aim of collecting information and feedback from stakeholders involved in the arbitration process, thereby ensuring that the rule revision process is objective and practical, while also supporting lawyers in effectively adapting to case management on the eCase platform in the future.



2025

Key Events

3 Arbitration – Mediation Symposium 2025 (AMS 2025)

Ho Chi Minh City | March 14th – April 4th, 2025

The **Arbitration – Mediation Symposium** (abbreviated as “**AMS**”) is an annual series of academic events designed to provide a platform for in-depth discussions on topics related to dispute resolution through arbitration and mediation. AMS 2025 marks its third year of implementation, continuing to be organized in the format of 03 workshops and 01 symposium.

With the aim of enhancing time management efficiency amid the increasing number and complexity of disputes, AMS 2025 is held under the theme “**Time management in arbitration proceedings: Practical necessity and implementation tools.**” The event attracted more than 1,000 participants, with the involvement of 35 domestic and international experts, including researchers, practitioners, arbitrators, mediators, and lawyers. AMS 2025 focused on discussing practical challenges during the dispute resolution process and exploring appropriate solutions. Numerous contributions were compiled in the AMS 2025’s Memorandum, which not only help improve the quality and efficiency of arbitral proceedings but also serve as valuable references for proposing amendments and improvements to the legal framework on arbitration and mediation in Vietnam.



2025 Key Events

4 Ho Chi Minh City International Construction Arbitration Conference 2025 (HICAC 2025) Ho Chi Minh City | April 10th – April 11th, 2025

Building on the success of the 2024 event, the Vietnam International Arbitration Centre (VIAC), in collaboration with the Society of Construction Law of Vietnam (SCLVN), co-organized the **Ho Chi Minh City International Construction Arbitration Conference** (abbreviated as **"HICAC"**). The conference comprised 04 main sessions along with various side events. The conference was held over two days, on April 10th and 11th, 2025, attracting 39 domestic and international speakers and more than 170 participants.

HICAC 2025 is part of the annual series of activities jointly organized by VIAC and SCLVN, focusing on technical issues in construction that may give rise to risks and disputes, as well as key considerations and advocacy strategies when resolving construction disputes through arbitration. This year's conference centered on the theme: **"Enhancing Quality in Dispute Resolution for Vietnam's Construction Projects – Bridging International Expertise with Domestic Practice."**



2025 Key Events

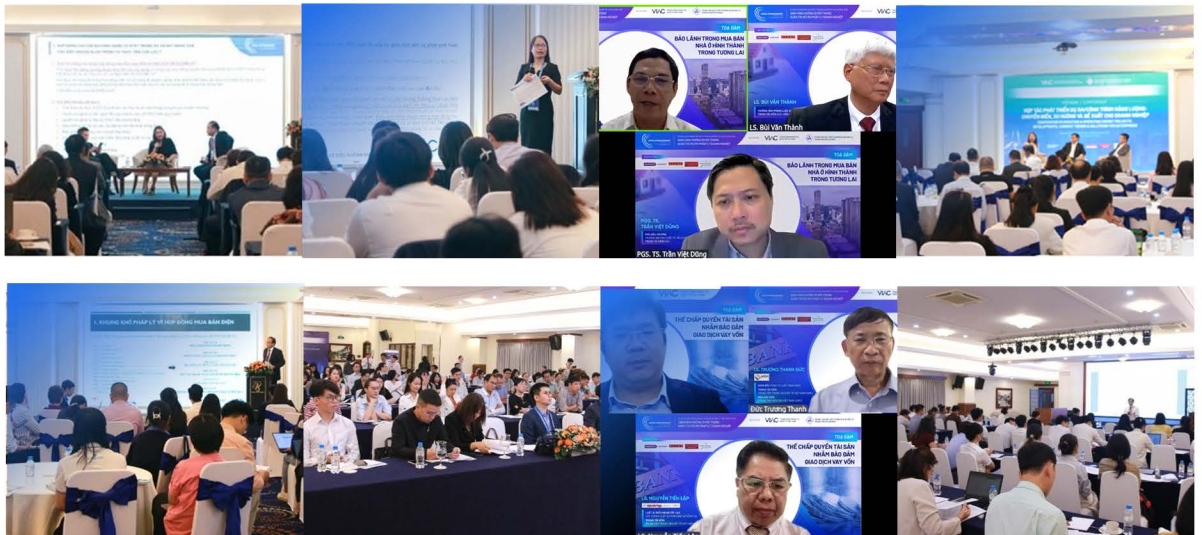
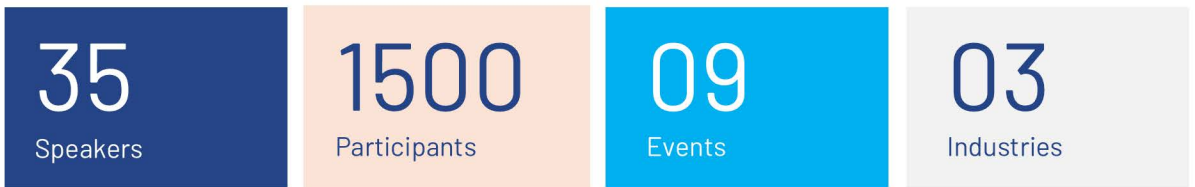
5 Legal Management Series 2025 (LMS 2025)

Ho Chi Minh | 14 August – 29 August 2025

Building on the success of 2023 and 2024, **the Legal Management Series 2025** (abbreviated as “**LMS 2025**”) has been implemented through the collaboration between the Vietnam International Arbitration Centre (VIAC) and the Ho Chi Minh City Investment and Trade Promotion Centre (ITPC). The initiative aims to support the business community in enhancing legal governance capacity and risk management in investment and business activities. Based on a review of common dispute areas and an assessment of practical business needs, LMS 2025 is developed around the overarching theme “**Forging New Directions in Legal Risk Management**”

The series focuses on 03 key sectors: (i) finance and banking, (ii) energy, and (iii) real estate. These sectors are significantly impacted by changes in policies and the investment-business environment, and notably account for the majority of disputes handled at VIAC. LMS 2025 comprises 09 events, organized in various formats such as conferences, training courses, and online talk, targeting businesses and industry associations.

With the participation of 35 experts, including economists, policymakers, lawyers, and representatives from leading enterprises, LMS 2025 offers an integrated perspective combining legal, economic, and governance insights. The content is closely aligned with practices, promptly updating changes in the legal framework and addressing sectors considered “hotspots” for risks and disputes, thereby focusing on the key concerns of businesses. Through this, the series not only provides enterprises with valuable information and enhances their legal risk management capacity, but also strengthens VIAC’s connections with business support agencies and local investment promotion authorities, contributing to the development of a safe, transparent, and sustainable business environment. The series successfully attracted more than 1,500 participants, both in person and online across various platforms.



2025 Key Events

6 VIAC Arbitration Series 2025 (VAS 2025) Hanoi | September 12th – October 08th, 2025

Initiated in 2019, the Vietnam International Arbitration Centre (VIAC) has organized the **VIAC Arbitration Series** (abbreviated as “**VAS**”) in collaboration with institutions including Hanoi Law University, the Judicial Academy, the Hanoi Bar Association, and the Foreign Trade University, along with other supporting organizations.

The series is an annual initiative aimed at creating in-depth forums for discussion, while also updating the latest trends in commercial arbitration and alternative dispute resolution (ADR). VAS 2025 comprises three events held on August 12th, September 18th, and October 08th, 2025, with an overarching theme focusing on developments in ADR and career prospects in the ADR field in Vietnam, as well as expansion to the regional and international levels.

In terms of attendance, the first seminar attracted nearly 500 participants both in person and online; the second workshop recorded over 500 online participants via the Zoom platform. Participants mainly included practicing lawyers, legal experts, academics, as well as business representatives, students, and others interested in ADR. This reflects the strong level of interest from the community, particularly practicing lawyers and law students pursuing careers in arbitration and ADR, in topics such as online advocacy skills, career opportunities, and the future of the arbitration and ADR market in Vietnam.

<h1 style="font-size: 48px; margin: 0;">35</h1> <p style="font-size: 18px; margin: 0;">Speakers</p>	<h1 style="font-size: 48px; margin: 0;">1000</h1> <p style="font-size: 18px; margin: 0;">Participants</p>	<h1 style="font-size: 48px; margin: 0;">03</h1> <p style="font-size: 18px; margin: 0;">Events</p>	<h1 style="font-size: 48px; margin: 0;">04</h1> <p style="font-size: 18px; margin: 0;">Supporting Organizations</p>
---	---	---	---



2025 Key Events

7 CEO Community Networking Roundtable

Ho Chi Minh City | August 29th, 2025

Since 2024, with the aim of strengthening practical partnership and enhancing the visibility of the Vietnam International Arbitration Centre (VIAC) among business leaders and managers, the **CEO Community Networking Roundtable** has been introduced and integrated into the Executive CEO Training Program led by VCCI.

In 2025, the CEO Roundtable was held under the theme **"Private Economic Context: The Role of Executives and New Strategies in Corporate Legal Governance"**. The discussion focused on the role of enterprises and executives in promoting private sector development, while also analyzing new requirements for legal governance and risk management amid evolving legal frameworks and the emergence of new business models. The roundtable attracted more than 150 participants, including CEOs and corporate managers across various sectors.



8 Investment Legal Support Forum 2025 (ILS Forum 2025)

Ho Chi Minh City | November 21st, 2025

Investment Legal Support Forum (abbreviated as **"ILS Forum"**) was first launched in 2023 by VIAC in collaboration with the Investment and Trade Promotion Centre of Ho Chi Minh City (ITPC). In 2025, the ILS Forum focused on the theme **"Industrial Zone Infrastructure Development Investment: Legal Updates and Implementation Recommendations"** covering key topics related to investment models in industrial parks, including: (i) technical infrastructure development and (ii) social infrastructure development within industrial zones.

The Forum was supported and attended by foreign business associations, legal experts and experienced lawyers in investment and industrial infrastructure, as well as representatives from local state authorities such as the Management Board of Export Processing and Industrial Zones of Ho Chi Minh City and the Ho Chi Minh City Department of Finance. At the event, VIAC also signed a Memorandum of Understanding (MoU) with the Australian Chamber of Commerce in Vietnam (AusCham Vietnam), aiming to enhance the capacity of the business community in preventing legal risks and resolving disputes effectively, thereby contributing to the promotion of sustainable trade and investment between Vietnam and Australia.



2025

Key Events

1 VIART | The Training Course "Skills in Resolving Disputes through Arbitration (March 2025) and The Intermediate Module I Training Course (September 2025)

Building upon previous training courses, and with the aim of introducing and developing academic theoretical knowledge while also forming and enhancing practical skills in handling arbitration proceedings, the Vietnam International Arbitration Research and Training Institute (VIART) organized a training course on **"Skills in Resolving Disputes through Arbitration"**. The course attracted the participation of more than 80 trainees in Hanoi and Ho Chi Minh City, held respectively from March 07th – 09th, 2025 and March 14th – 16th, 2025.

Also in 2025, VIART, for the first time, organized **the Intermediate Module I Training course** on September 13th – 14th, 2025 in Hanoi and September 20th – 21st, 2025 in Ho Chi Minh City, with 80 participants. This two-day course was built upon the foundation of the Basic Module, utilizing discussion scenarios and case files to ensure participants master essential skills throughout the program.



2 VMC | The Training Course "Skills on Resolving Disputes through Commercial Mediation" Hanoi & Ho Chi Minh City | June 20th – 21st, 2025 and November 14th – 15th, 2025

Continuing to promote in-depth training activities in commercial mediation, in 2025, the Vietnam Mediation Center (VMC), a division of the Vietnam International Arbitration Centre (VIAC), organized two training courses on **"Skills in Resolving Disputes through Commercial Mediation"** in Hanoi and Ho Chi Minh City.

The program was designed for lawyers, lecturers, mediators, in-house counsel, and individuals interested in commercial mediation. Through the training, participants were equipped with fundamental knowledge and practical skills, and had the opportunity to engage directly with experienced experts in mediation and dispute resolution. In addition to theoretical sessions, the program emphasized practical training through simulated scenarios, role-playing, and analysis of selected real mediation cases at VMC. This enabled participants to experience different roles in the mediation process, including mediators, external counsel, in-house counsel, and disputing parties.



2025 Publications

The image displays a grid of 48 publication covers from VIAC, organized into several rows and columns. The covers feature various logos such as USAID, Ooos, HICAC, LIACAC, VCCI, and ILS Forum. The titles and topics of the publications include:

- Row 1:**
 - VIAC News (Event photo)
 - VIAC (Event photo)
 - VIAC (Event photo)
 - VIAC (Event photo)
- Row 2:**
 - TÀI LIỆU SỰ KIỆN: HỘI THẢO CHUYÊN ĐỀ 01: THỜI GIAN GIẢI QUYẾT TRANH CHẤP TÀI TRỌNG TÀI VÀ TÁC ĐỘNG TỪ CÁC THỦ TỤC TỐ TỤNG CỎ LIÊN QUAN
 - TÀI LIỆU SỰ KIỆN: HỘI THẢO CHUYÊN ĐỀ 02: CHIẾN LƯỢC RÚT NGẮN THỜI GIAN GIẢI QUYẾT TRANH CHẤP THÔNG QUA PHƯƠNG THỨC TRỌNG TÀI VÀ HÒA GIẢI
 - TÀI LIỆU SỰ KIỆN: HỘI THẢO CHUYÊN ĐỀ 03: KIỂM SOÁT THỜI HẠN GIAO NỘP CHỨNG CỬ TRONG TỐ TỤNG TRỌNG TÀI
 - DIỄN ĐÀN KHOA HỌC VỀ TRỌNG TÀI - HÒA GIẢI 2025: QUẢN TRỊ THỜI GIAN TRONG TỐ TỤNG TRỌNG TÀI: YÊU CẦU TỰ THỰC TIỄN VÀ CÁC CÔNG CỤ THỰC HIỆN
 - TÀI LIỆU SỰ KIỆN: KỶ YẾU MEMORANDUM: ARBITRATION MEDIATION SYMPOSIUM 2025
 - TÀI LIỆU SỰ KIỆN: HỘI THẢO CHUYÊN ĐỀ 01: LUẬT SỐ 57/2024/QH15 CỦA QUỐC HỘI & NHỮNG ĐỒNG ĐÁP TƯ VỀ HOẠT ĐỘNG ĐẦU TƯ
- Row 3:**
 - LIACAC PHẤN A: HỘI THẢO TRỌNG TÀI XÂY DỰNG QUỐC TẾ THÀNH PHỐ HỒ CHÍ MINH
 - LIACAC PHẤN B: HỘI THẢO TRỌNG TÀI XÂY DỰNG QUỐC TẾ THÀNH PHỐ HỒ CHÍ MINH
 - LIACAC PHẤN C: HỘI THẢO TRỌNG TÀI XÂY DỰNG QUỐC TẾ THÀNH PHỐ HỒ CHÍ MINH
 - LIACAC PHẤN D: HỘI THẢO TRỌNG TÀI XÂY DỰNG QUỐC TẾ THÀNH PHỐ HỒ CHÍ MINH
 - LIACAC PHẤN E: HỘI THẢO TRỌNG TÀI XÂY DỰNG QUỐC TẾ THÀNH PHỐ HỒ CHÍ MINH
 - LIACAC PHẤN F: THÀNH VIÊN HỒN THẢO: LUẬT SỐ 57/2024/QH15 CỦA QUỐC HỘI & NHỮNG ĐỒNG ĐÁP TƯ VỀ HOẠT ĐỘNG ĐẦU TƯ VÀ VIỆC THIÊN HIẾN TÀI SẢN VỐN CÁI
- Row 4:**
 - TÀI LIỆU SỰ KIỆN: HỘI NGHỊ: CẤP NHẬT MÔI QUY ĐỊNH PHÁP LUẬT TRONG LĨNH VỰC TÀI CHÍNH: NHỮNG TÁC ĐỘNG ĐỐI VỚI NHÀ ĐẦU TƯ
 - TÀI LIỆU SỰ KIỆN: HỘI NGHỊ: THUỐC NHIỆM SỰ KIỆN VỀ QUẢN TRỊ PHÁP LÝ VÀ GIẢI PHÁP HUY ĐỘNG VỐN CHO DOANH NGHIỆP
 - TÀI LIỆU SỰ KIỆN: HỘI NGHỊ: HỢP TÁC PHÁT TRIỂN VÀ AN/GIANG TRÌNH NÂNG LƯỢNG: CHUYỂN BIẾN, XU HƯỚNG VÀ BẾ XUẤT CHO DOANH NGHIỆP
 - TÀI LIỆU SỰ KIỆN: HỘI NGHỊ: GIAO DỊCH BẤT ĐỘNG SẢN TRONG BỐI CẢNH THỊ TRƯỜNG VÀ PHÁP LÝ BIẾN ĐỘNG
 - TÀI LIỆU SỰ KIỆN: TỌA ĐÀM GIAO LƯU CEO BỐI CẢNH KINH TẾ TỰ NHÃN: VAI TRÒ CỦA NHÀ ĐIỀU HÀNH VÀ CHIẾN LƯỢC MỚI TRONG QUẢN TRỊ PHÁP LÝ DOANH NGHIỆP
 - TÀI LIỆU HỘI THẢO: TÀI LIỆU HỘI THẢO: KHUNG PHÁP LÝ VÀ GIẢI PHÁP HUY ĐỘNG VỐN CHO DOANH NGHIỆP
- Row 5:**
 - TÀI LIỆU TỌA ĐÀM: KHUNG PHÁT TRIỂN CỦA LĨNH VỰC ĐẦU TƯ TRƯỚC VÀ SAU PHÁP LÝ
 - HỘI THẢO TRỰC TIẾP: ĐIỂM TỰA SỬ HÓA: KHUNG CHUYỂN ĐỔI TRONG TRỌNG TÀI QUỐC TẾ
 - CHƯƠNG TRÌNH TẬP HUẤN: KỸ NĂNG BÀN PHẢN, KỸ KẾT HỢP ĐỒNG VÀ GIẢI QUYẾT TRANH CHẤP PHÁT SINH
 - ILS Forum: DIỄN ĐÀN HỖ TRỢ PHÁP LÝ ĐẦU TƯ 2025
 - ILS Forum: BẢO CÁO: DIỄN ĐÀN HỖ TRỢ PHÁP LÝ ĐẦU TƯ 2025
 - ILS Forum: BÁO CÁO: DIỄN ĐÀN HỖ TRỢ PHÁP LÝ ĐẦU TƯ 2025
 - ILS Forum: BÁO CÁO: DIỄN ĐÀN HỖ TRỢ PHÁP LÝ ĐẦU TƯ 2025



VIETNAM INTERNATIONAL ARBITRATION CENTRE
TRUNG TÂM TRỌNG TÀI QUỐC TẾ VIỆT NAM

Hanoi Head Office



6th Floor, VCCI Tower
No.9 Dao Duy Anh St., Kim Lien Ward, Hanoi



(+84) 024 3 574 4001 – 024 3 574 6916

Ho Chi Minh City Branch Office



5th Floor, VCCI Building
No.171 Vo Thi Sau St., Xuan Hoa Ward, HCMC



(+84) 028 3 932 1632 – 028 3 932 9555



www.viac.vn



info@viac.org.vn